



# **City of Columbus 2012 Adopted Budget**

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## 2012 Budget Process

The City of Columbus' 2012 budget was developed using a "target level" budgeting approach, the same as that used for the past several years. This year, the process for the 2012 budget began in June, 2011, when the Department of Finance and Management staff projected total 2012 general fund resources. That figure was then reduced by a reserve amount for claims against the city, economic development incentive payments, the transfer to the rainy day fund, the transfer to the 27<sup>th</sup> pay period fund, an amount set aside for a potential recycling program, other mandatory costs and various internal service funds. General fund department target amounts were determined by applying each department's adjusted percentage of the 2011 general fund amended budget to the 2012 general fund resource projection, less the aforementioned deductions, at that point in time.

In November, the auditor revised his revenue estimate to \$736,275,000. This amount allowed for \$10 million to be set aside for a new 2013 basic services fund to help with expected revenue reductions in 2013 as well as an additional \$1.225 million for the rainy day fund. Also, new funding was provided for Fire & Police classes, a new recycling program, economic development activities, youth services programming and various other programs.

The Mayor's 2012 budget, as presented to City Council on November 15, 2011, was \$735,500,000. This left \$775,000 for City Council's priorities. Also, at year-end, a little over \$2 million was saved from third quarter and budget projections leaving City Council a total of \$2,794,000. For their amendments to the budget, City Council then made a number of transfers into and from the general fund budget in order to fund numerous projects. First, in lieu of making a \$350,000 cut to the general fund (requested from Council), \$313,000 from the jail contract was re-allocated to Community Crime Patrol and \$37,000 was cut from the public defender's contract in Finance and Management and transferred to the city-wide account. Then, \$163,000 and \$18,000 were transferred into the general fund from the emergency human services fund and the cultural services fund, respectively. These actions total to the 2012 amended general fund budget of \$738,475,000 that was adopted by City Council on January 30, 2012 (ordinance 2001-2011). In addition to another \$1 million being set aside for the 2013 basic services fund, Council then transferred monies out of the general fund (city-wide account) into the funds listed below (and used each of the funds available carryover amounts):

### **Jobs Growth Fund - \$516,696 transferred from GF (\$99,979 carryover)**

- Workforce Development/Job Training - \$100,000
- Unallocated - \$264,675
- TechColumbus - \$63,000
- Per Scholas \$25,000

- City-wide WiFi projects - \$20,000
- HR Analyst - \$70,000
- Cols Area Labor Mgmt - \$20,000
- Central OH Minority Business Assoc - \$10,000
- Tech College & Career Fair - \$7,000
- Small Business Plan Competition - \$7,000
- EcoSummit - \$30,000

***Total Jobs Growth Fund - \$616,675***

**Public Safety Initiatives Fund - \$378,304 transferred from GF (\$38,696 carryover)**

- Court Specialty Dockets - \$380,000
- Pilot Fuel Quality Testing Program - \$37,000
- Community Crime Patrol (actually funded out of Safety's general fund budget for the jail contract, in lieu of making a \$313K cut to the GF) - \$313,000

***Total Public Safety Initiatives Fund - \$417,000***

**Neighborhood Initiatives Fund - \$1,117,000 transferred from GF (\$0 carryover)**

- Columbus Kids United Way - \$105,000 (and another \$145,000 from CDBG)
- Graffiti Abatement - \$200,000 (and another \$300,000 from CDBG)
- Central Community House - \$25,000
- Tray Lee Community Center - \$20,000
- Angel in You – Cols City Schools - \$7,000
- Harmony Project - \$50,000
- Pool Restorations (Glenwood/Maryland) - \$303,000
- Pool Restorations (Lincoln) - \$158,000
- Community Garden Grants - \$15,000
- Finance/Health Grant Writer - \$60,000
- Neighborhood Health/Life Navigation Center - \$174,000

***Total Neighborhood Initiatives Fund - \$1,117,000***

As part of the amendment process, City Council also added \$500,000 for human services contracts in the emergency human services fund; \$90,000 in the cultural services fund for HBCU football classic (\$30,000), sports commission/Columbus ½ marathon (\$35,000) and the Latino Festival (\$25,000); and reallocated \$150,000 in GF monies from a potential 2011 contract to the Franklin Park Conservatory.

The following changes were made to the 2012 Other Funds Appropriation (ordinance 1996-2011):

### **Other Fund Amendments**

#### **Sewerage System Operating Fund**

- Increased personnel \$124,963

#### **Storm Sewer Maintenance Fund**

- Increased personnel \$33,323

#### **Electricity Enterprise Fund**

- Increased personnel \$17,523

#### **Water Enterprise Fund**

- Increased personnel \$111,461

No amendments were added to the 2012 Selected Other Funds Appropriation (ordinance 2004-2011).

GENERAL FUND, 2012 AMENDED BUDGET SUMMARY BY OBJECT LEVEL ONE

Department/Division	Personnel	Amended Personnel	Materials	Amended Materials	Services	Amended Services	Other	Amended Other	Capital	Amended Capital	Transfers	Amended Transfers	Totals	Amended Totals
City Council	\$ 3,029,637	\$ 3,029,637	\$ 21,544	\$ 21,544	\$ 240,945	\$ 240,945	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,292,126	\$ 3,292,126
City Auditor	2,676,008	2,676,008	24,500	24,500	758,526	758,526	-	-	-	-	-	-	3,459,034	3,459,034
City Auditor	7,096,769	7,096,769	73,000	73,000	1,125,941	1,125,941	-	-	-	-	-	-	8,295,710	8,295,710
Income Tax	9,772,777	9,772,777	97,500	97,500	1,884,467	1,884,467	-	-	-	-	-	-	11,754,744	11,754,744
City Treasurer	926,153	926,153	3,200	3,200	102,711	102,711	-	-	-	-	-	-	1,032,064	1,032,064
City Attorney	10,280,986	10,280,986	69,233	69,233	352,880	352,880	-	-	-	-	-	-	10,703,099	10,703,099
City Attorney	212,038	212,038	-	-	-	-	-	-	-	-	-	-	212,038	212,038
Real Estate	10,493,024	10,493,024	69,233	69,233	352,880	352,880	-	-	-	-	-	-	10,915,137	10,915,137
Municipal Court Judges	14,110,315	14,110,315	41,900	41,900	1,045,745	1,045,745	-	-	-	-	-	-	15,197,960	15,197,960
Municipal Court Clerk	9,837,313	9,837,313	118,585	118,585	749,896	749,896	-	-	-	-	-	-	10,705,794	10,705,794
Civil Service	3,074,943	3,074,943	22,678	22,678	328,133	328,133	-	-	-	-	-	-	3,425,754	3,425,754
Public Safety	1,362,630	1,362,630	10,367	10,367	7,054,042	7,054,042	-	-	-	-	150,000	150,000	8,577,039	8,577,039
Administration	4,629,953	4,629,953	467,175	467,175	1,174,717	1,174,717	1,000	1,000	-	-	-	-	6,272,845	6,272,845
Support Services	250,617,226	250,617,226	4,588,612	4,588,612	14,262,657	14,262,657	225,000	225,000	-	-	3,110,697	3,110,697	272,804,192	272,804,192
Police	200,756,899	200,756,899	4,483,415	4,483,415	11,134,435	11,134,435	200,000	200,000	-	-	631,121	631,121	217,205,870	217,205,870
Fire	457,366,708	457,366,708	9,549,569	9,549,569	33,625,851	33,625,851	426,000	426,000	-	-	3,891,818	3,891,818	504,859,946	504,859,946
Mayor's Office	2,025,365	2,025,365	13,184	13,184	67,560	67,560	-	-	-	-	-	-	2,106,109	2,106,109
Mayor	685,231	685,231	4,600	4,600	64,579	64,579	-	-	-	-	-	-	754,410	754,410
Community Relations	797,312	797,312	3,030	3,030	65,368	65,368	-	-	-	-	-	-	865,710	865,710
Equal Business Opportu	3,507,908	3,507,908	20,814	20,814	197,507	197,507	-	-	-	-	-	-	3,726,229	3,726,229
Development	2,864,935	2,864,935	47,199	47,199	3,550,904	3,550,904	-	-	-	-	21,000	21,000	6,484,038	6,484,038
Administration	382,760	382,760	6,950	6,950	4,161,124	4,161,124	-	-	-	-	-	-	4,550,834	4,550,834
Econ. Development	5,393,644	5,393,644	53,700	53,700	908,688	908,688	10,000	10,000	-	-	-	-	6,366,032	6,366,032
Code Enforcement	1,467,224	1,467,224	18,200	18,200	155,507	155,507	-	-	-	-	-	-	1,640,931	1,640,931
Planning	196,286	196,286	2,500	2,500	3,743,178	3,743,178	-	-	-	-	-	-	3,941,964	3,941,964
Housing	10,304,849	10,304,849	128,549	128,549	12,519,401	12,519,401	10,000	10,000	-	-	21,000	21,000	22,983,799	22,983,799
Total	1,688,330	1,688,330	7,902	7,902	170,385	170,385	-	-	-	-	-	-	1,866,617	1,866,617
Finance and Management	2,576,390	2,576,390	14,265	14,265	1,486,181	1,486,181	-	-	-	-	-	-	4,085,836	4,085,836
Finance Administration	5,724,884	5,724,884	394,800	394,800	9,888,257	9,888,257	15,750	15,750	-	-	-	-	16,023,691	16,023,691
Financial Management	9,989,604	9,989,604	416,967	416,967	11,516,823	11,516,823	15,750	15,750	-	-	-	-	21,976,144	21,976,144
Facilities Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fleet - General Fund Veh	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance City-wide	-	-	-	-	-	-	-	-	-	-	-26,932,339	29,944,339	26,932,339	29,944,339
Finance Technology (Pa)	-	-	-	-	13,367,465	13,367,465	-	-	-	-	-	-	13,367,465	13,367,465
Human Resources	1,207,903	1,207,903	55,175	55,175	128,249	128,249	-	-	-	-	-	-	1,391,327	1,391,327
Health	-	-	-	-	-	-	-	-	-	-	19,740,623	19,740,623	19,740,623	19,740,623
Recreation and Parks	-	-	-	-	-	-	-	-	-	-	30,321,376	30,321,376	30,321,376	30,321,376
Public Service	2,732,684	2,732,684	5,099	5,099	21,155	21,155	-	-	-	-	-	-	2,758,938	2,758,938
Administration	14,003,287	14,003,287	117,160	117,160	12,796,399	12,796,399	101,500	101,500	7,500	7,500	-	-	27,025,846	27,025,846
Refuse Collection	2,919,011	2,919,011	31,814	31,814	1,122,064	1,122,064	19,500	19,500	-	-	-	-	4,092,389	4,092,389
Mobility Options	19,654,982	19,654,982	154,073	154,073	13,939,618	13,939,618	121,000	121,000	7,500	7,500	-	-	33,877,173	33,877,173
Total	\$ 553,276,116	\$ 553,276,116	\$ 10,699,787	\$ 10,699,787	\$ 90,036,684	\$ 90,036,684	\$ 572,750	\$ 572,750	\$ 7,500	\$ 7,500	\$ -84,078,456	\$ 84,090,156	\$ 735,500,000	\$ 738,475,000



2012 APPROPRIATIONS - ALL FUNDS SUMMARY BY OBJECT LEVEL ONE AS AMENDED

COMMUNITY DEVELOPMENT BLOCK GRANT

	Personnel	Amend Personnel	Materials	Amend Materials	Services	Amend Services	Other	Amend Other	Capital	Amend Capital	Debt	Amend Debt	Trans	Amend Trans	Total	Amended Total
Dept of Development - Administration	856,470	856,470	2,500	2,500	93,250	93,250	-	-	-	-	-	-	-	-	-	952,220
Code Enforcement	714,208	727,823	4,350	4,350	711,544	711,544	-	-	-	-	-	-	-	-	-	1,443,717
Housing	808,864	714,208	2,650	2,650	158,892	158,892	-	-	-	-	-	-	-	-	-	875,750
Department of Finance and Management	211,539	808,864	16,400	16,400	984,204	984,204	242,185	242,185	-	-	-	-	-	-	-	2,051,653
Department of Public Health	222,239	211,539	4,500	4,500	221,791	221,791	20,000	20,000	-	-	-	-	-	-	-	457,830
Department of Recreation and Parks	687,291	687,291	1,750	1,750	32,642	32,642	525	525	-	-	-	-	-	-	-	722,209
	4,228,434	4,228,434	32,150	32,150	2,202,323	2,202,323	262,710	262,710	-	-	-	-	-	-	-	6,725,617
Grand Total All Funds	\$840,745,286	\$611,032,586	\$126,974,761	\$126,974,761	\$261,210,461	\$261,210,461	\$1,521,962	\$1,521,962	\$7,897,707	\$7,897,707	\$204,602,129	\$204,602,129	\$402,439,908	\$105,151,908	\$4,545,439,474	\$1,518,391,494

**GENERAL FUND PERSONNEL SUMMARY**

	<u>2009 Actual</u>	<u>2010 Actual</u>	<u>2011 Budgeted</u>	<u>2012 Budgeted</u>	<u>2012 As Amended</u>
City Council	33	33	38	38	38
<b>City Auditor</b>					
City Auditor	26	24	34	34	34
Income Tax	71	74	82	82	82
<b>Total</b>	<u>97</u>	<u>98</u>	<u>116</u>	<u>116</u>	<u>116</u>
City Treasurer	10	10	12	12	12
<b>City Attorney</b>					
City Attorney	105	104	135	135	135
Real Estate	1	2	6	6	6
<b>Total</b>	<u>106</u>	<u>106</u>	<u>141</u>	<u>141</u>	<u>141</u>
Municipal Court Judges	175	174	184	184	184
Municipal Court Clerk	147	149	172	172	172
Civil Service	32	28	33	34	34
<b>Public Safety</b>					
Administration	9	10	10	11	11
Support Services	49	47	50	50	50
Police- Non Uniformed	300	296	317	325	325
Police- Uniformed <sup>(1)</sup>	1,872	1,909	1,911	1,929	1,929
Fire- Non Uniformed	37	36	36	36	36
Fire- Uniformed <sup>(2)</sup>	1,497	1,557	1,567	1,563	1,563
<b>Total</b>	<u>3,764</u>	<u>3,855</u>	<u>3,891</u>	<u>3,914</u>	<u>3,914</u>
<b>Mayor's Office</b>					
Mayor	14	14	15	18	22
Community Relations	7	6	7	8	8
Equal Business Opportunity	7	7	8	10	10
<b>Total</b>	<u>28</u>	<u>27</u>	<u>30</u>	<u>36</u>	<u>40</u>
<b>Development</b>					
Administration	25	23	24	25	25
Code Enforcement	55	55	61	63	63
Economic Development	3	3	3	3	3
Planning	14	14	15	15	15
Housing	1	2	2	3	3
<b>Total</b>	<u>98</u>	<u>97</u>	<u>105</u>	<u>109</u>	<u>109</u>
<b>Finance and Management</b>					
Administration	20	19	21	24	24
Financial Management	25	25	26	27	27
Facilities Management	71	69	73	73	77
<b>Total</b>	<u>116</u>	<u>113</u>	<u>120</u>	<u>124</u>	<u>128</u>
Human Resources	11	9	10	10	11
<b>Public Service</b>					
Administration	29	29	32	33	34
Refuse Collection	156	167	182	182	187
Mobility Options	33	35	38	39	39
<b>Total</b>	<u>218</u>	<u>231</u>	<u>252</u>	<u>254</u>	<u>260</u>
<b>Total General Fund</b>	<b>4,835</b>	<b>4,930</b>	<b>5,104</b>	<b>5,144</b>	<b>5,159</b>

2009 and 2010 are year-end actuals, while 2011 and 2012 are budgeted.

<sup>(1)</sup> Actual Uniformed Police 2009 includes 23 members of the 114th Academy class which was partially funded by a JAG (Byrne) grant. Actual and Budgeted numbers in 2010-2012 include the use of a COPS Hiring Recovery Program (CHRP) Grant for 50 personnel.

<sup>(2)</sup> 2010 Uniformed Actual includes a recruit class of 51 who entered the Academy on 12/27/10 and are included on the payroll ending 01/1/11.



**ALL FUNDS PERSONNEL SUMMARY (FTE'S)**

<u>Fund Name</u> <u>Division or Department</u>	<u>2009</u> <u>Actual</u>	<u>2010</u> <u>Actual</u>	<u>2011</u> <u>Budgeted</u>	<u>2012</u> <u>Budgeted</u>	<u>2012</u> <u>As Amended</u>
<b>GENERAL FUND</b>	4,835	4,930	5,104	5,144	5,159
<b>COPS Hiring Recovery Program (CHRP) Grant Fund</b>					
Division of Police	0	0	50	50	50
<b><u>SPECIAL REVENUE FUNDS</u></b>					
<b>Street Construction, Main. &amp; Repair</b>					
Service Administration	33	28	29	29	30
Refuse Collection	48	37	40	40	40
Mobility Options	16	18	18	18	18
Planning & Operations	276	279	288	292	297
Design & Construction	29	30	31	31	31
<b>Total SCMR</b>	<u>402</u>	<u>392</u>	<u>406</u>	<u>410</u>	<u>416</u>
<b>Development Services Fund</b>					
Development Administration	4	0	0	0	0
Building & Zoning	113	125	130	126	129
<b>Total Development Services</b>	<u>117</u>	<u>125</u>	<u>130</u>	<u>126</u>	<u>129</u>
<b>Private Inspection Fund</b>					
Design & Construction	13	17	19	16	16
<b>Health Special Revenue</b>					
Department of Public Health	151	169	190	203	203
<b>Rec. and Parks Oper. &amp; Extension</b>					
Department of Recreation & Parks	211	234	261	265	266
<b>Golf Operations</b>					
Division of Golf	31	29	29	28	28
<b>Municipal Court Computer Fund</b>					
Judges	3	3	3	1	1
Clerk	8	6	9	12	12
<b>Total Municipal Court Computer</b>	<u>11</u>	<u>9</u>	<u>12</u>	<u>13</u>	<u>13</u>
<b><u>INTERNAL SERVICE FUNDS</u></b>					
<b>Print and Mail Services</b>					
Mailroom Services	2	2	2	2	2
Print Services	2	2	2	2	2
<b>Total Print and Mail Services</b>	<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>
<b>Land Acquisition</b>					
Division of Land Acquisition	8	8	8	8	8
<b>Technology Services</b>					
Technology Administration	16	15	17	17	17
Division of Information Services	117	116	120	121	121
<b>Fleet Management Services</b>					
Finance and Management Administration	7	6	7	7	7
Division of Fleet Management	114	116	127	126	126
<b>Construction Inspection Fund</b>					
Service Administration	5	7	7	6	6
Design & Construction	58	63	73	56	61
<b>Employee Benefits</b>					
Department of Human Resources	22	20	23	23	24
<b><u>ENTERPRISE FUNDS</u></b>					
<b>Water System Enterprise</b>					
Division of Power and Water	505	513	523	551	548
<b>Sewerage System Enterprise</b>					
Division of Sewers and Drains	482	481	495	522	522
<b>Storm System Enterprise</b>					
Division of Sewers and Drains	18	17	21	17	23
<b>Electricity Enterprise</b>					
Division of Power and Water	86	78	90	82	99
<b>Various Enterprise Funds</b>					
Public Utilities Director's Office	88	82	95	95	98
<b><u>COMMUNITY DEVELOPMENT BLOCK GRANT</u></b>					
Development Administration	10	11	11	9	9
Economic Development	7	7	8	8	8
Code Enforcement	9	9	9	8	8
Housing	8	11	10	9	9
Department of Finance and Management	3	3	3	3	3
Department of Public Health	4	3	4	4	4
Department of Recreation and Parks	4	3	4	4	4
<b>Total CDBG</b>	<u>45</u>	<u>47</u>	<u>49</u>	<u>45</u>	<u>45</u>
<b>Grand Total All Funds</b>	7,346	7,478	7,860	7,935	7,989

Note: In the general fund, 2011 and 2012 are budgeted, except for Police and Fire uniformed personnel (which are year end estimates).

